

Architectural Decision Making; What Happens Behind the Scenes?

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Abstract

Many decisions are taken during the architecting of a system. The question is what are architectural decisions? And what is the process behind making these decisions? The expectations of the stakeholders will be discussed. The actual way of working of architects will be described.

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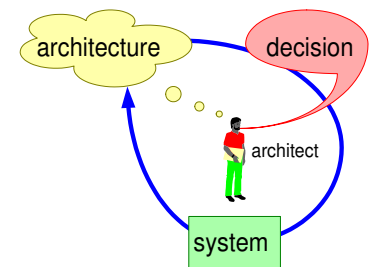
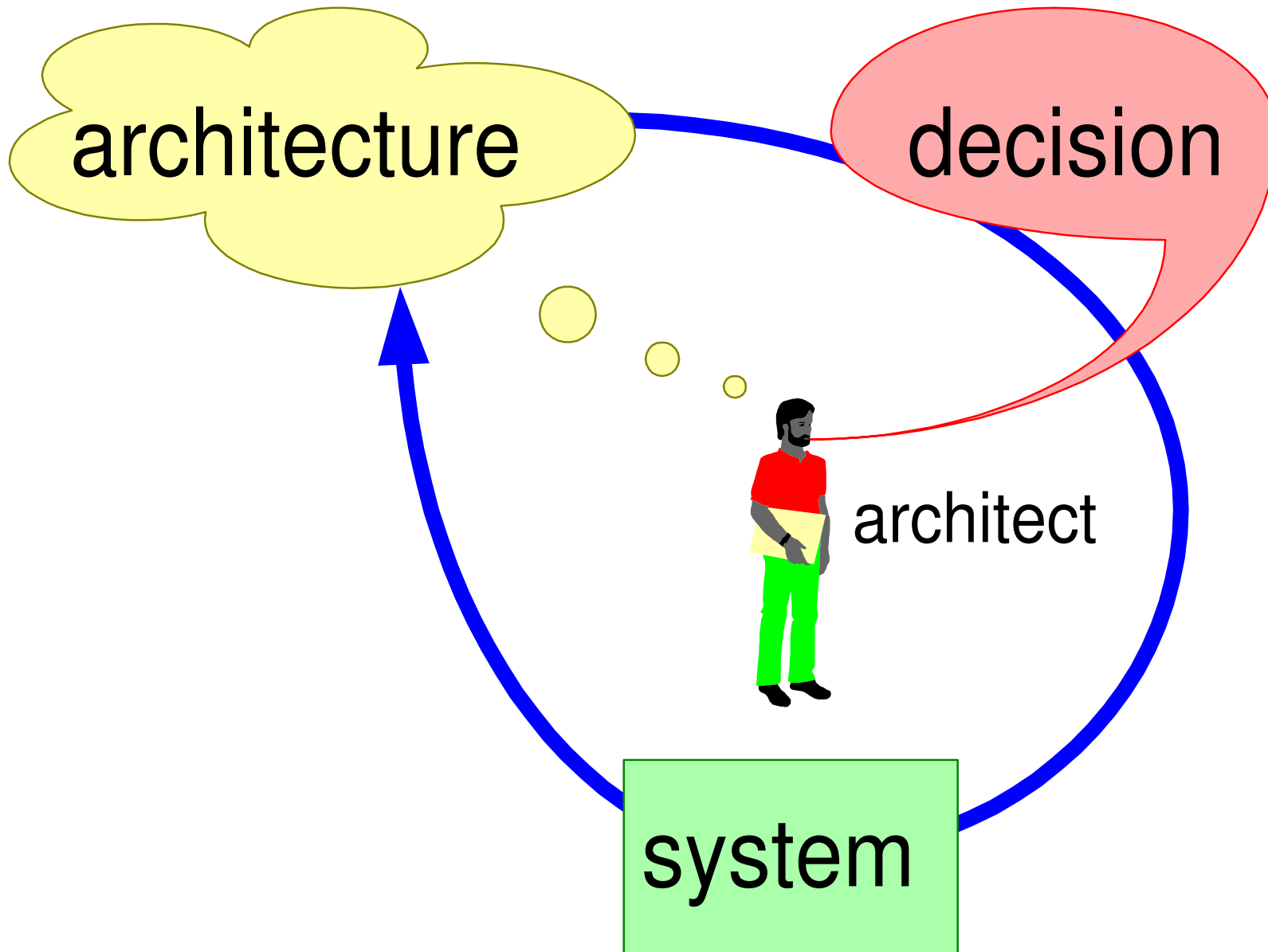
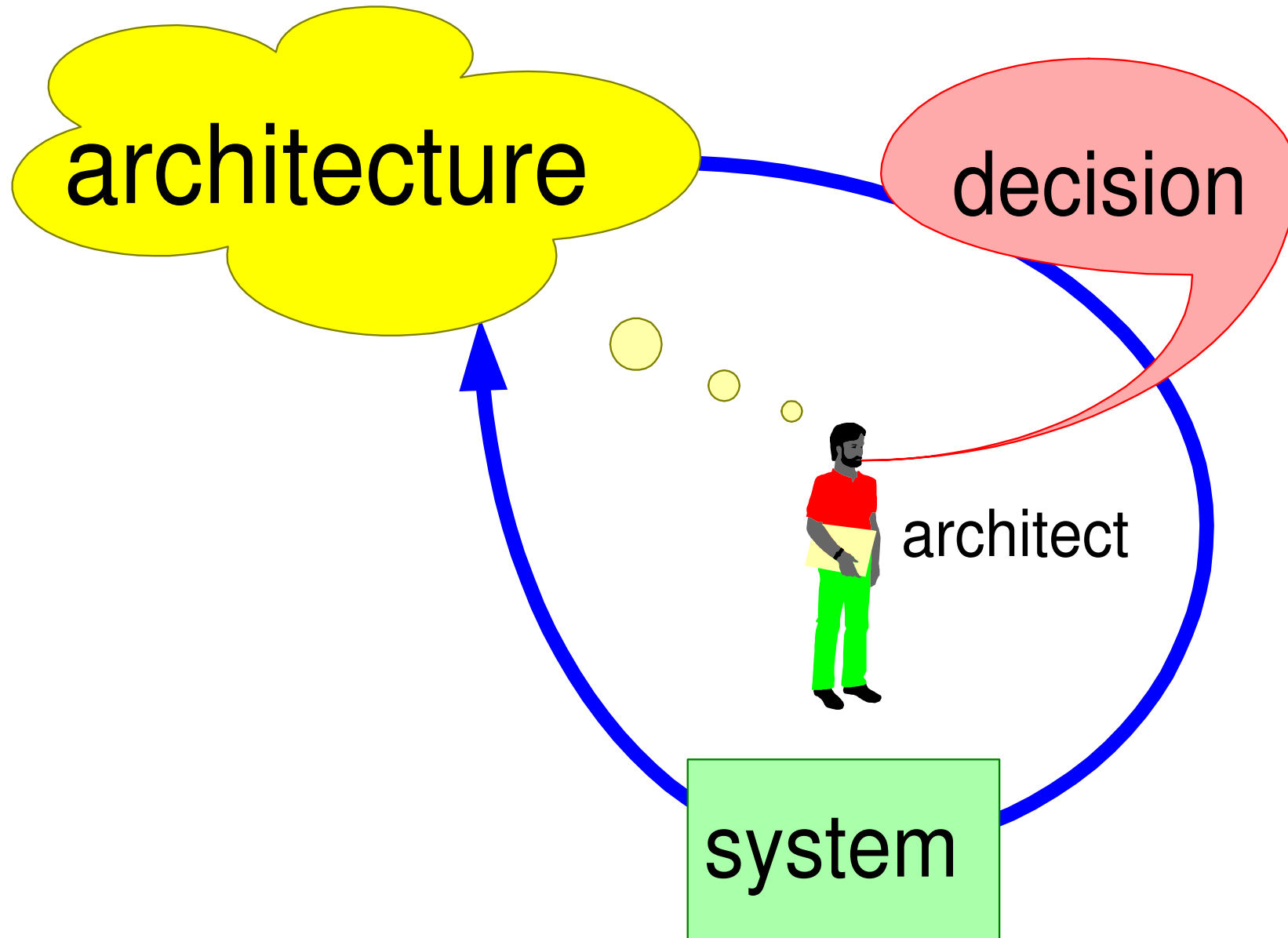


Figure Of Contents™

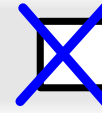


Buzzword, Hype, Solution or What?



What is Architecture?

Mark all applicable boxes



specifications

indicators

overarching vision
market, business, technology
process, product

API's

components (implementations)

high level rules
layer n !calls n-k; k>1
layer n !calls n+k; k>0

guidance monitoring

concepts

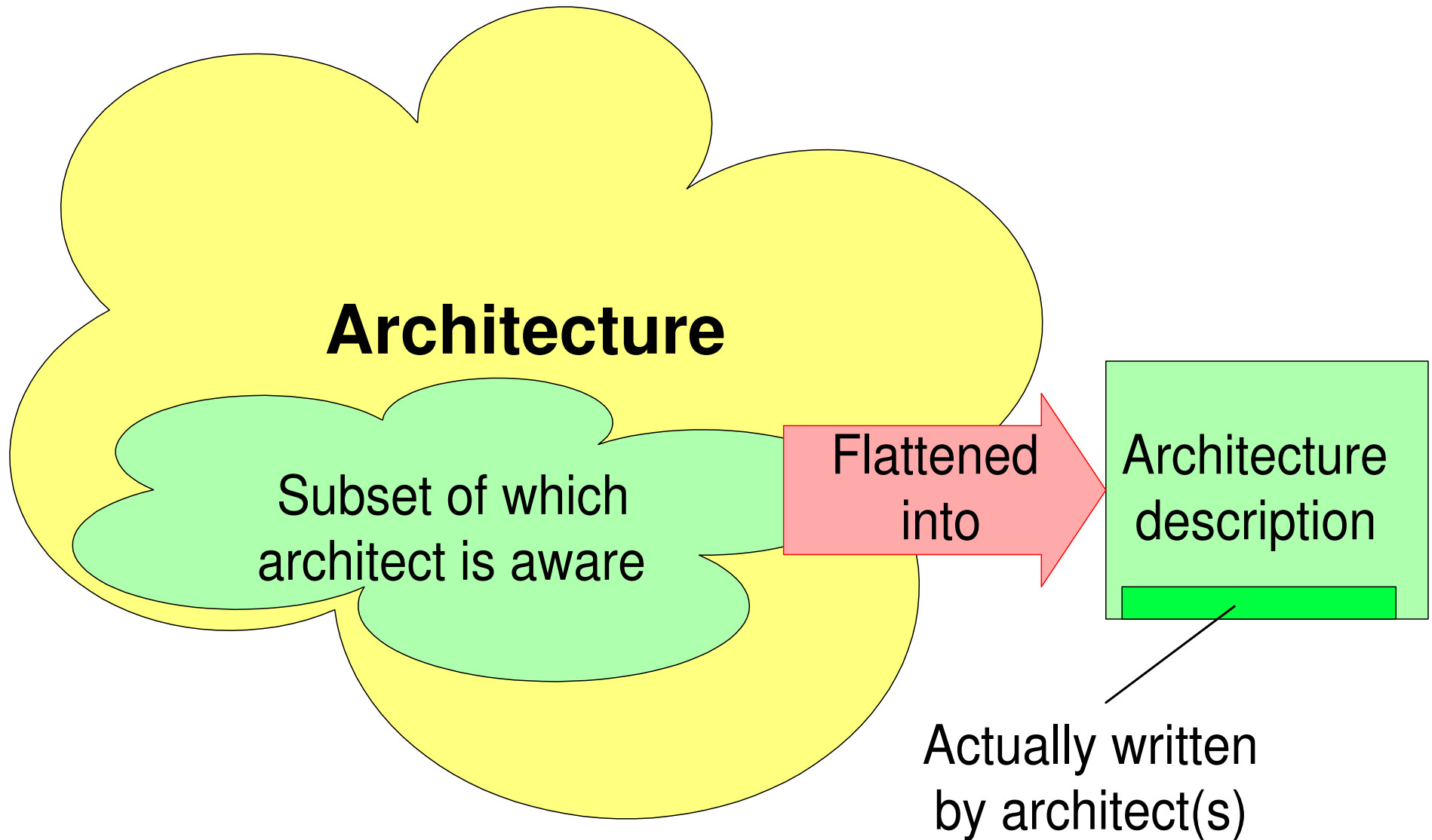
domain codification
Java
SQL
FPGA
technology

infrastructure

standards

other...

Architecture vs Description



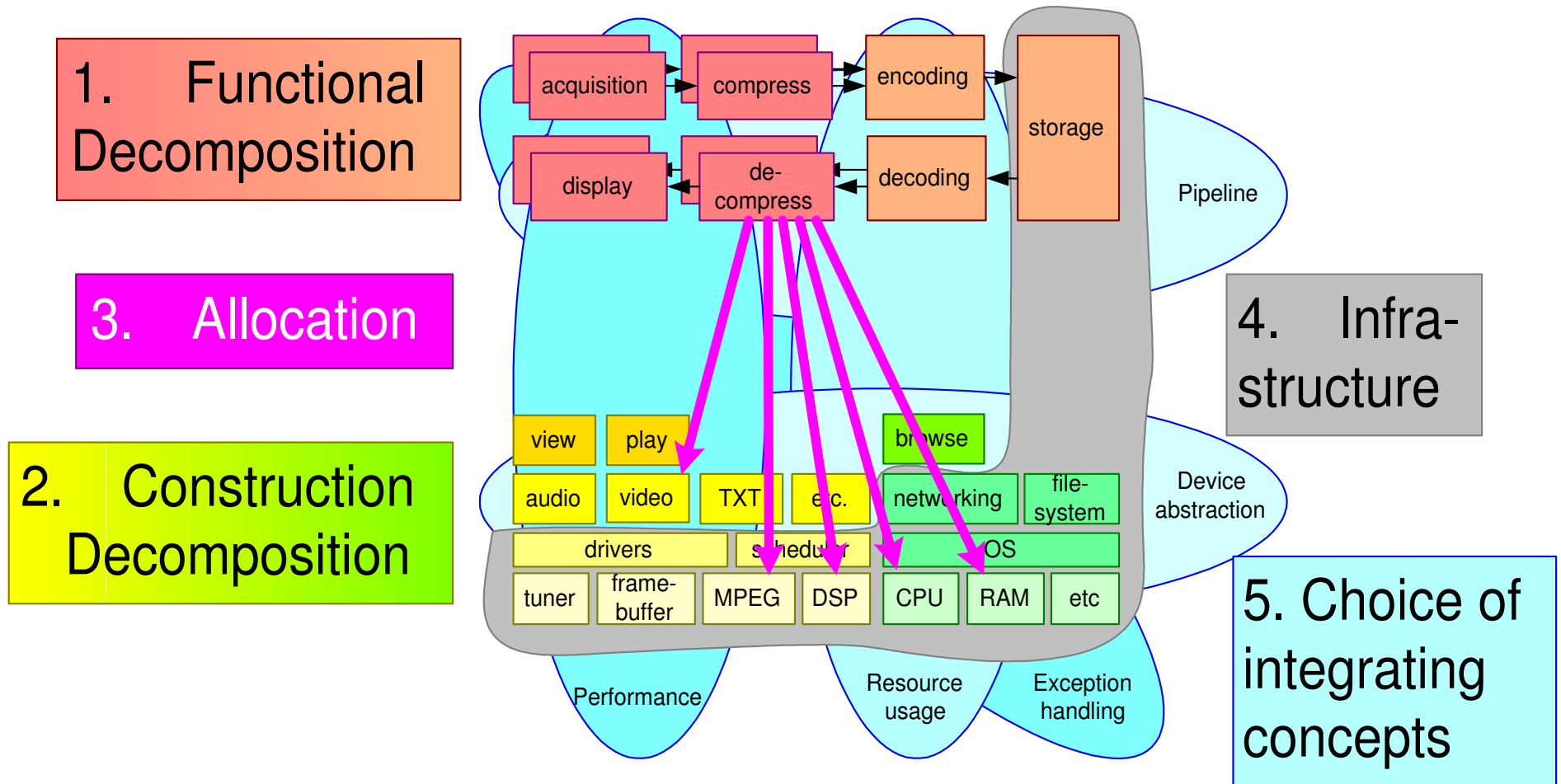
My View on Architecture



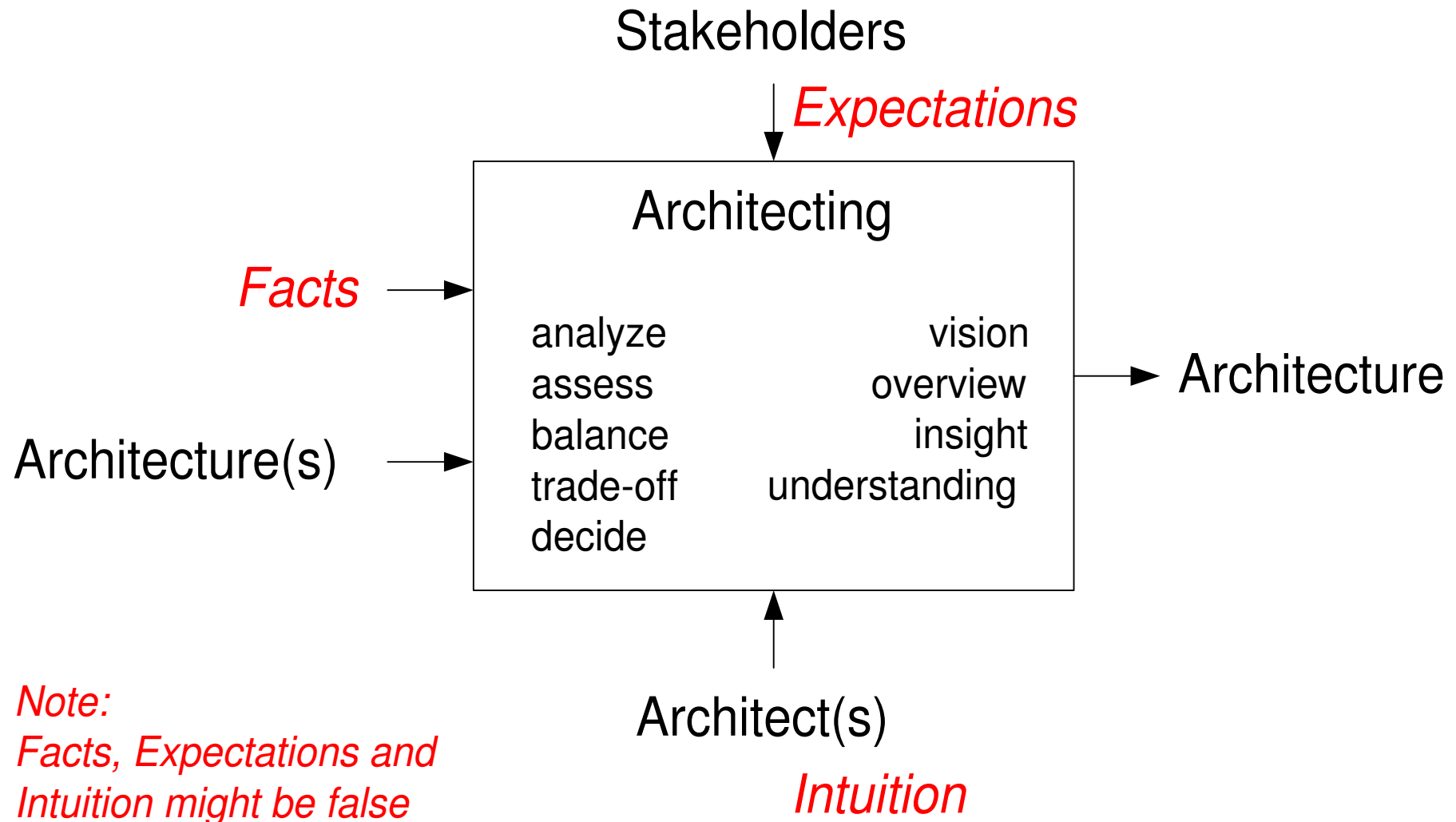
Do the right things

Do the things right

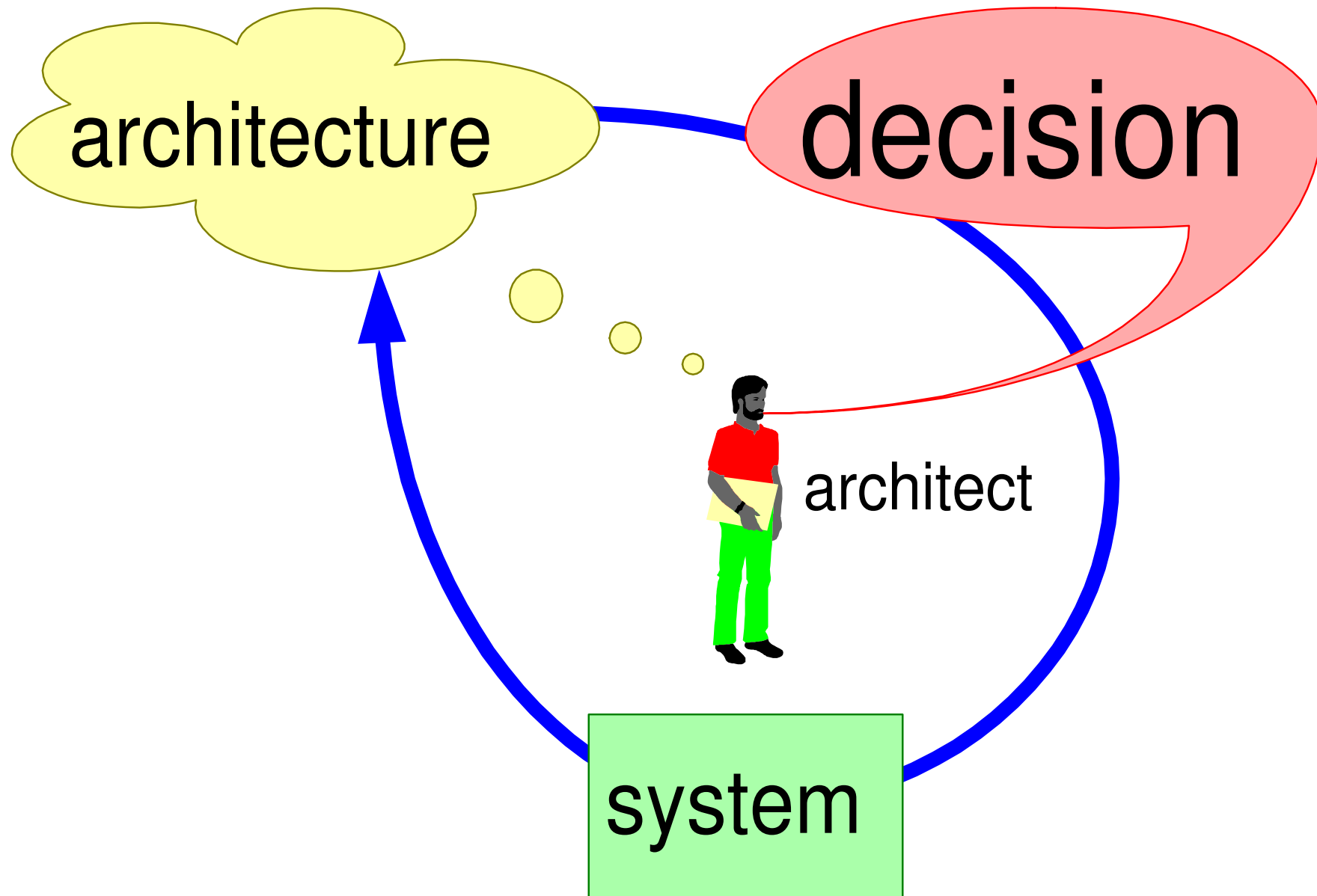
"Guiding How" by providing rules for:



The Art of Architecting

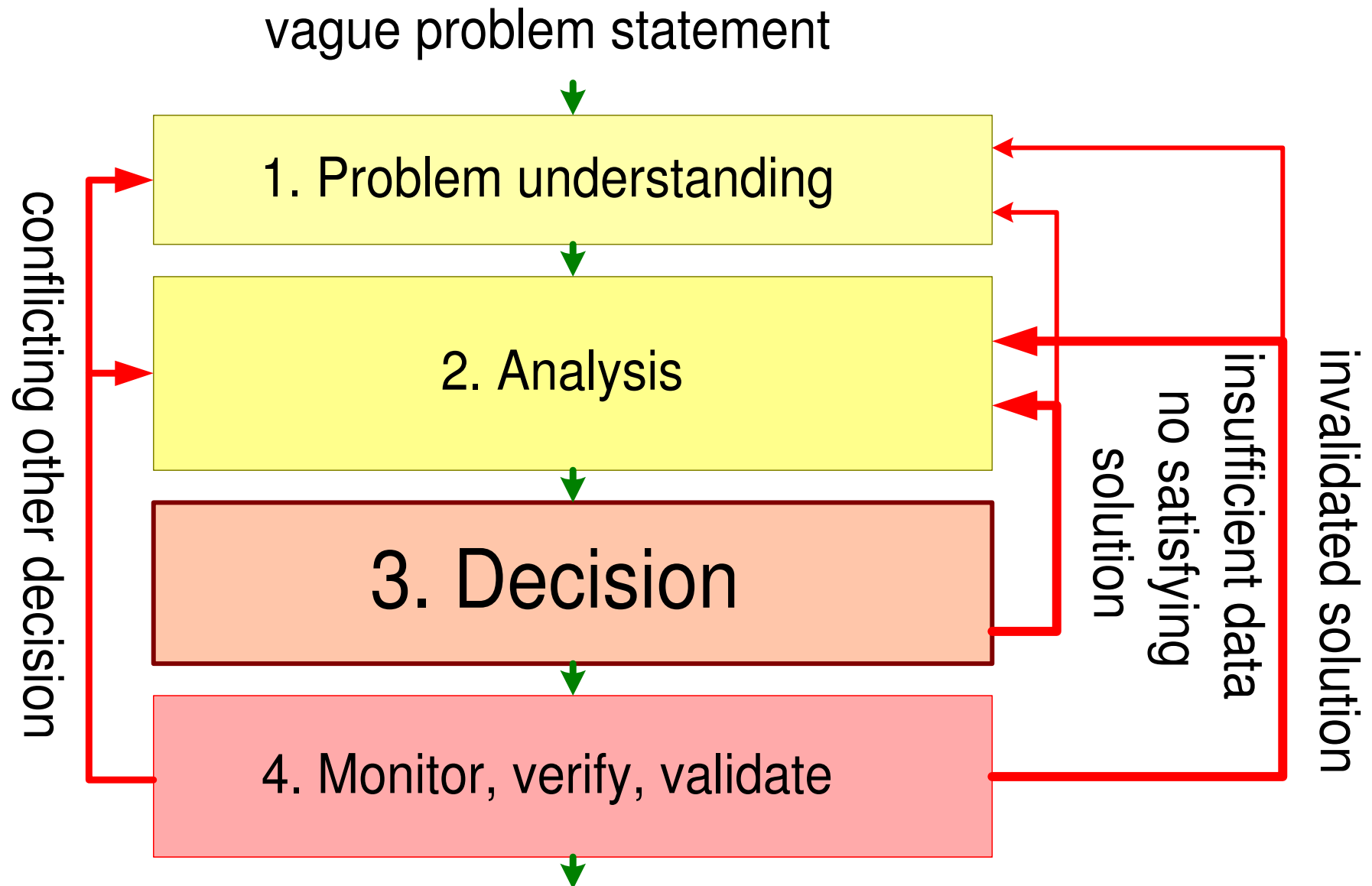


Another Buzzword or Solution?

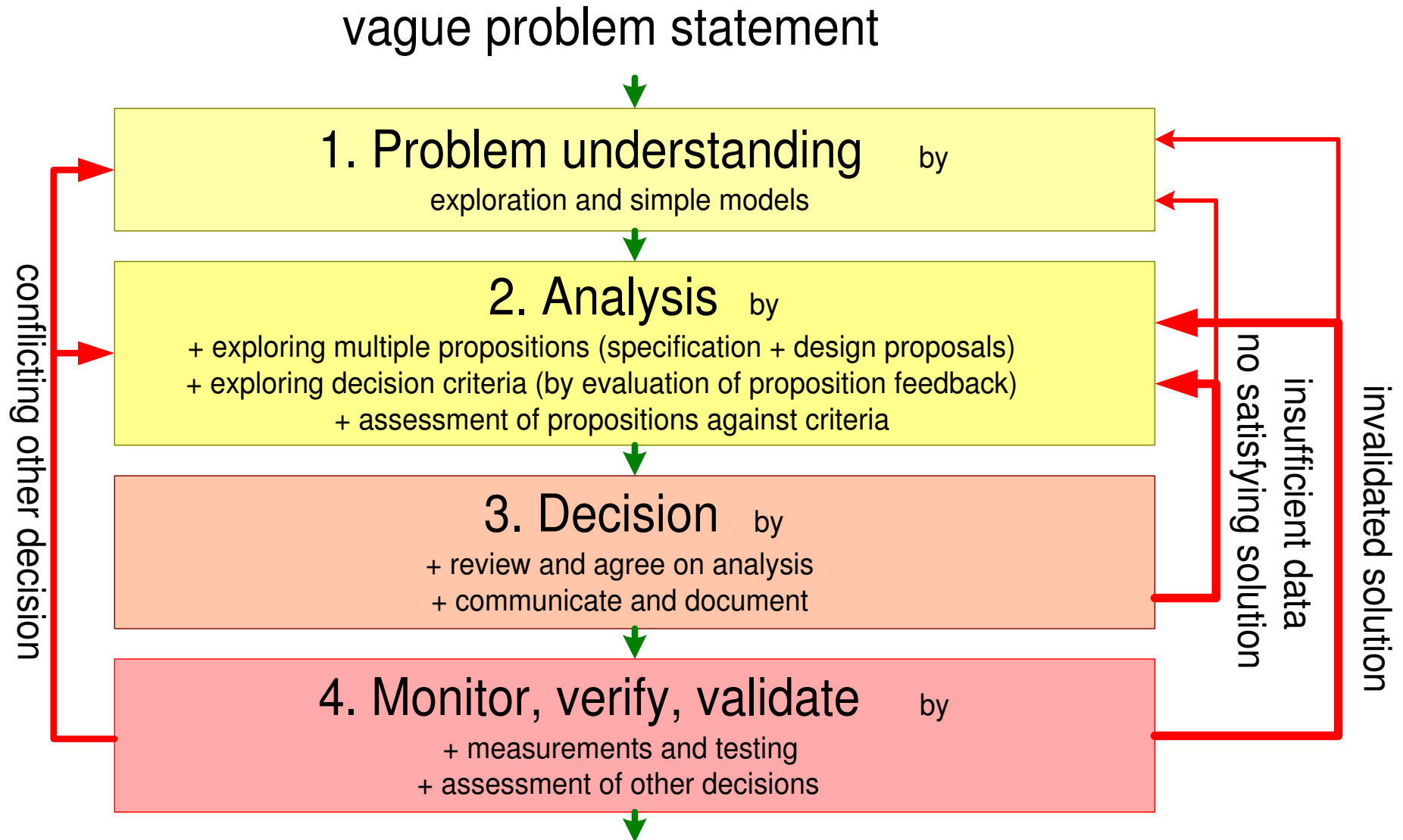


How many (architectural) decisions does an architect make?

Decision Making Process



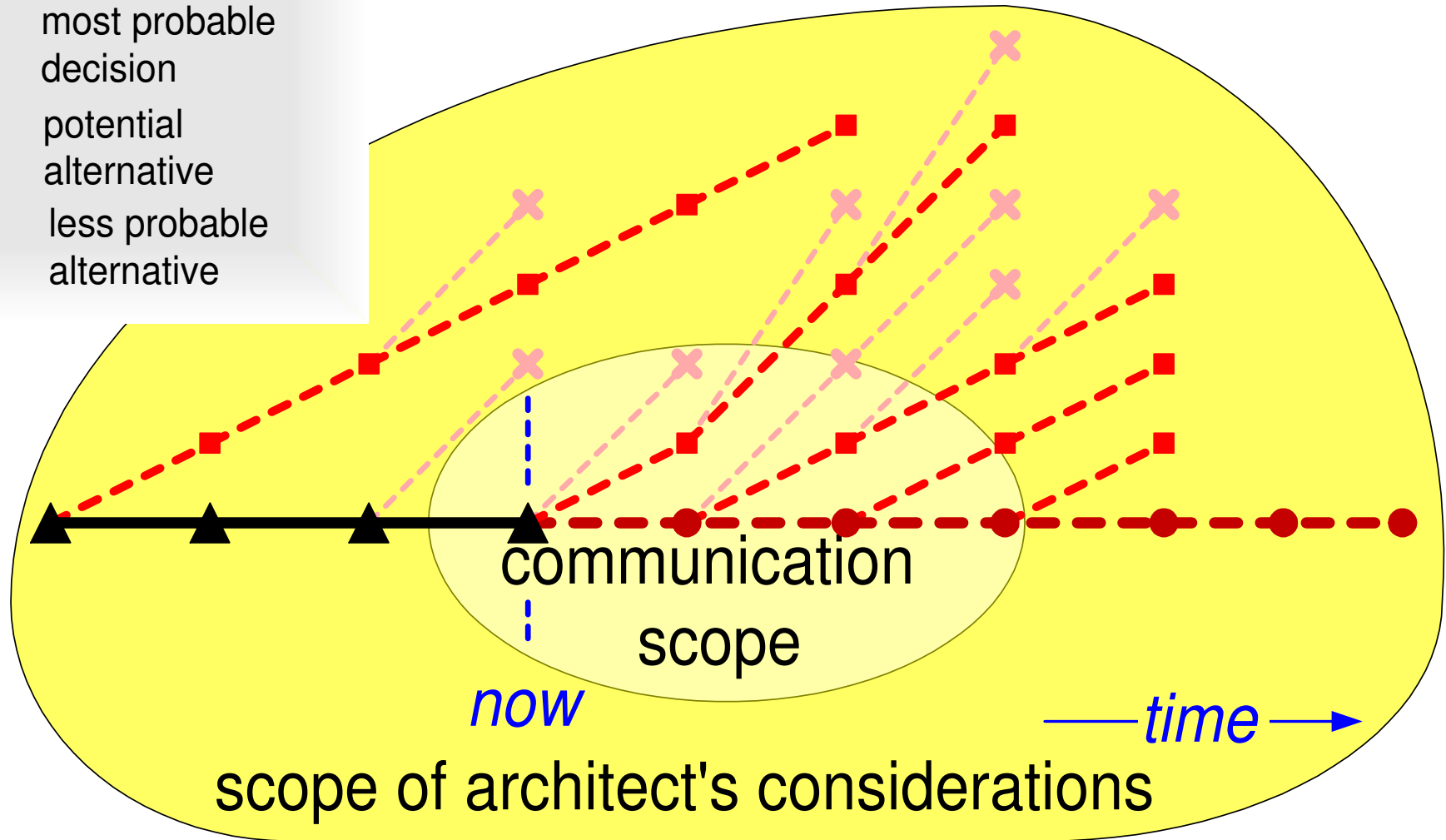
Decision Making Process *Annotated*



Graph of Decisions and Alternatives

legend

- ▲ past decision
- most probable decision
- potential alternative
- × less probable alternative



Different Types of Decisions

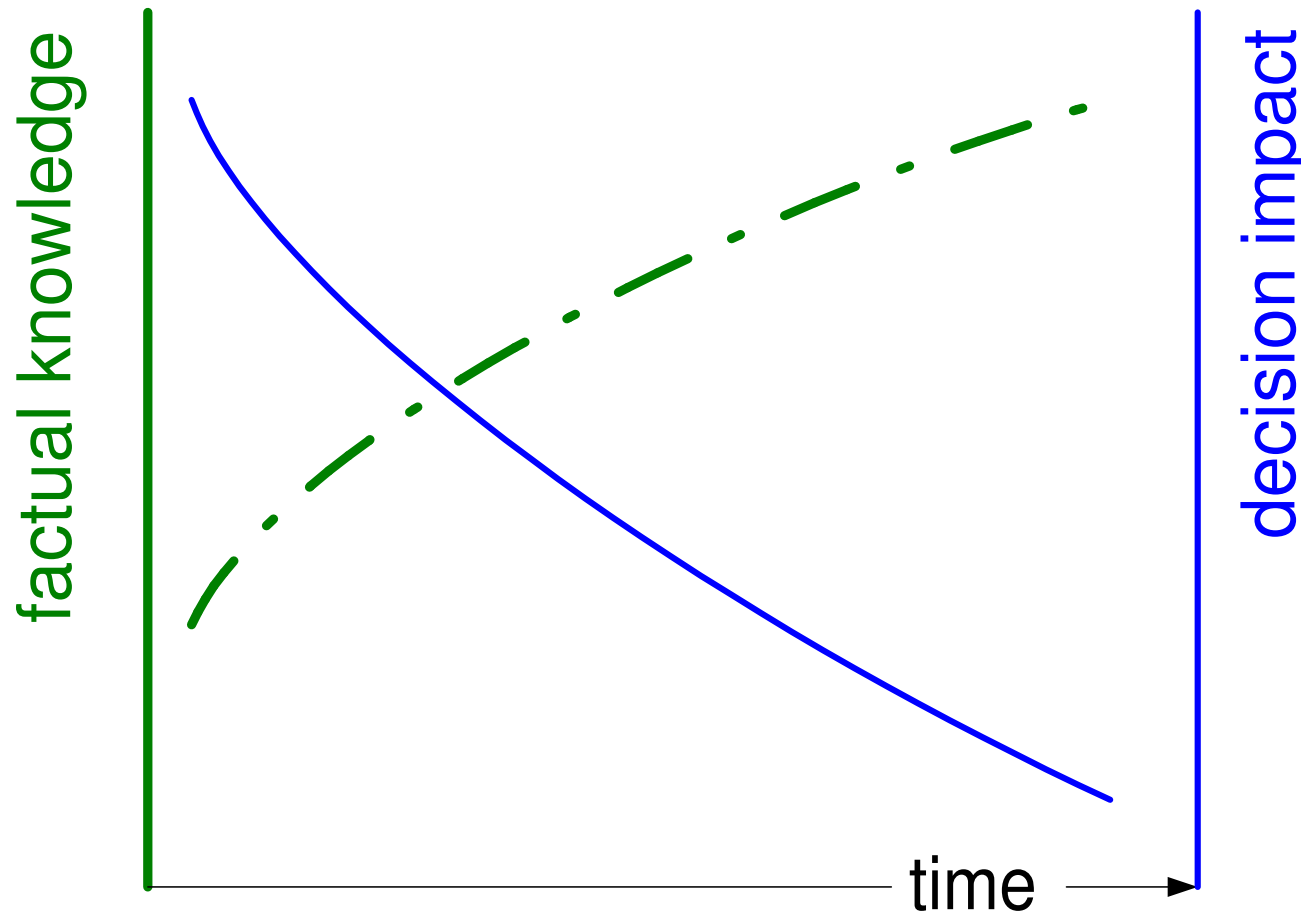


basic
principles

requirements

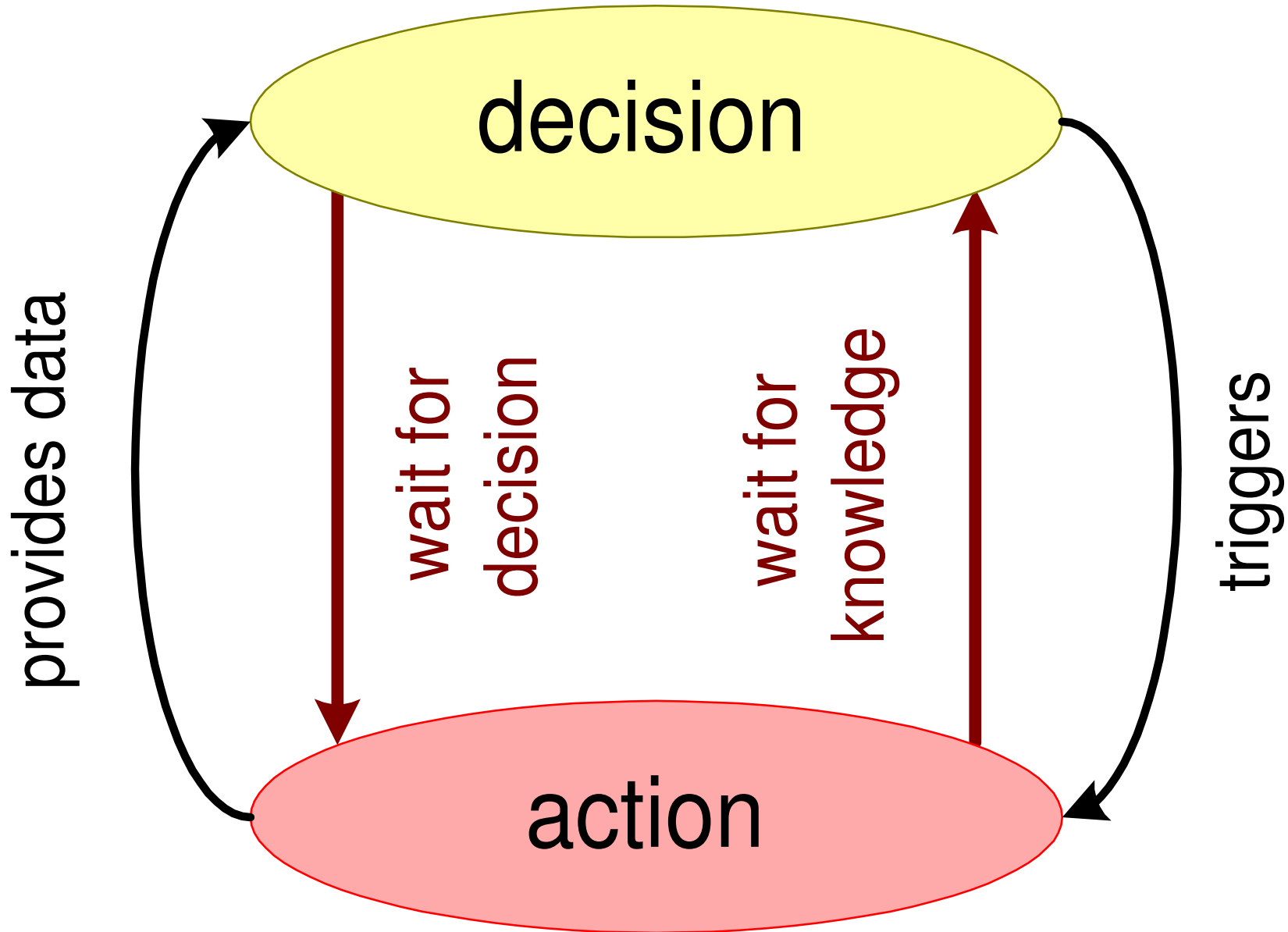
architecture rules
implementation choices
f.i. technology

Many Decisions are taken in the Dark

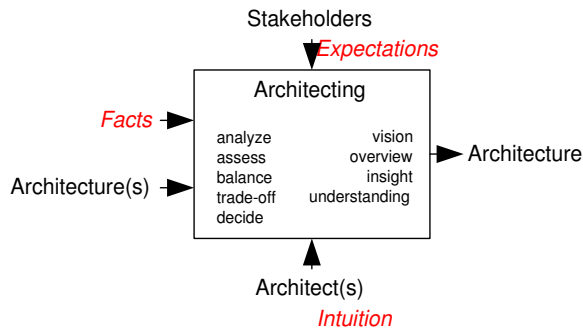


Highest impact decisions are taken while the least factual knowledge is available

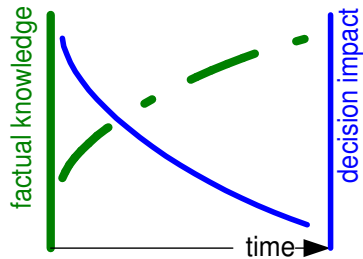
Chicken or Egg?



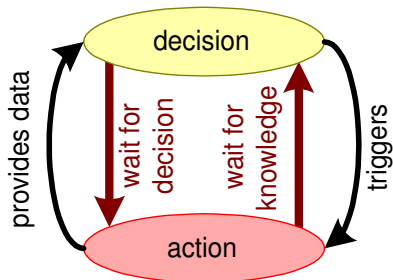
Why Project Leaders Sometimes don't like Architects



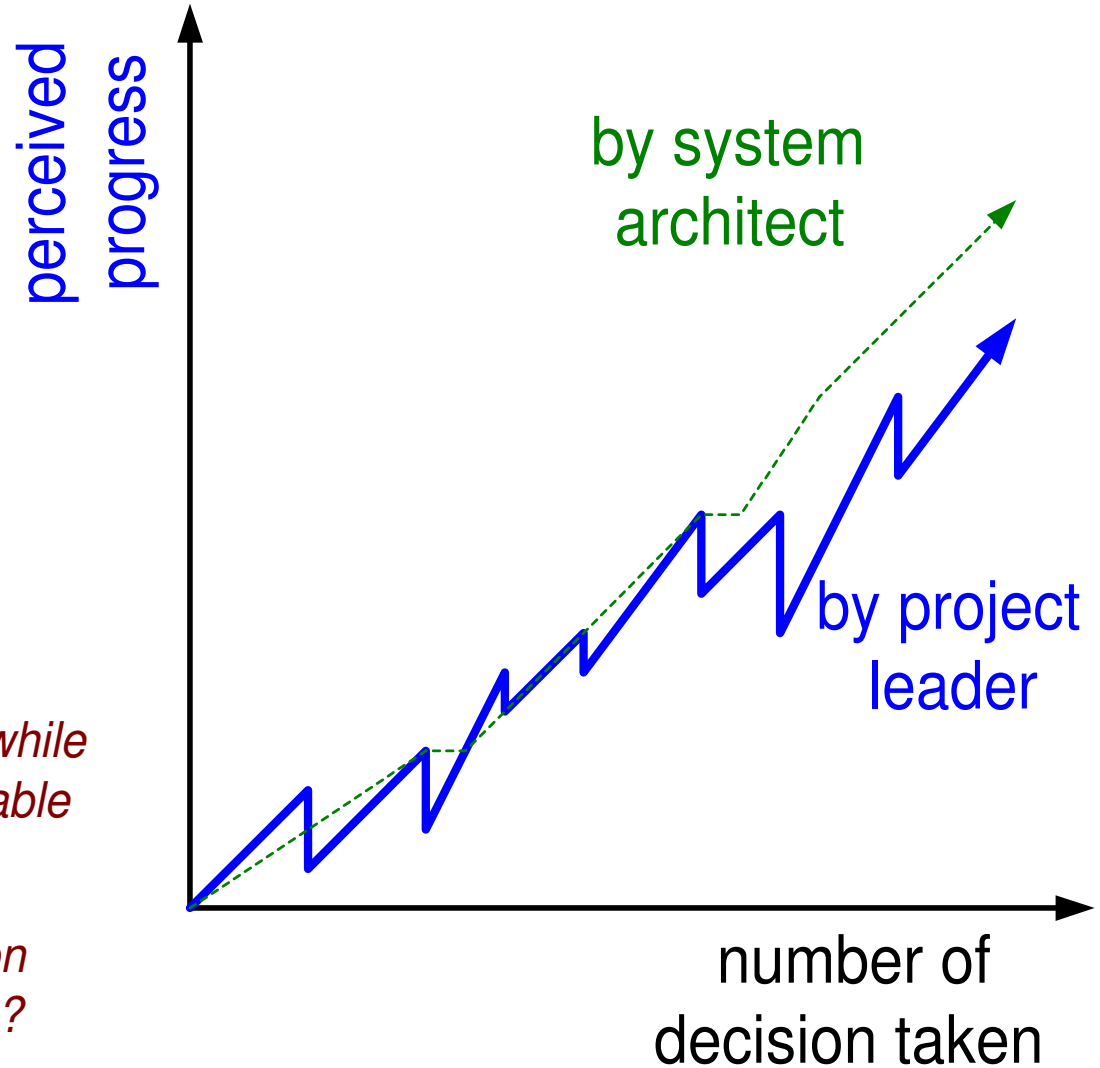
Facts, Expectations and Intuition might be false



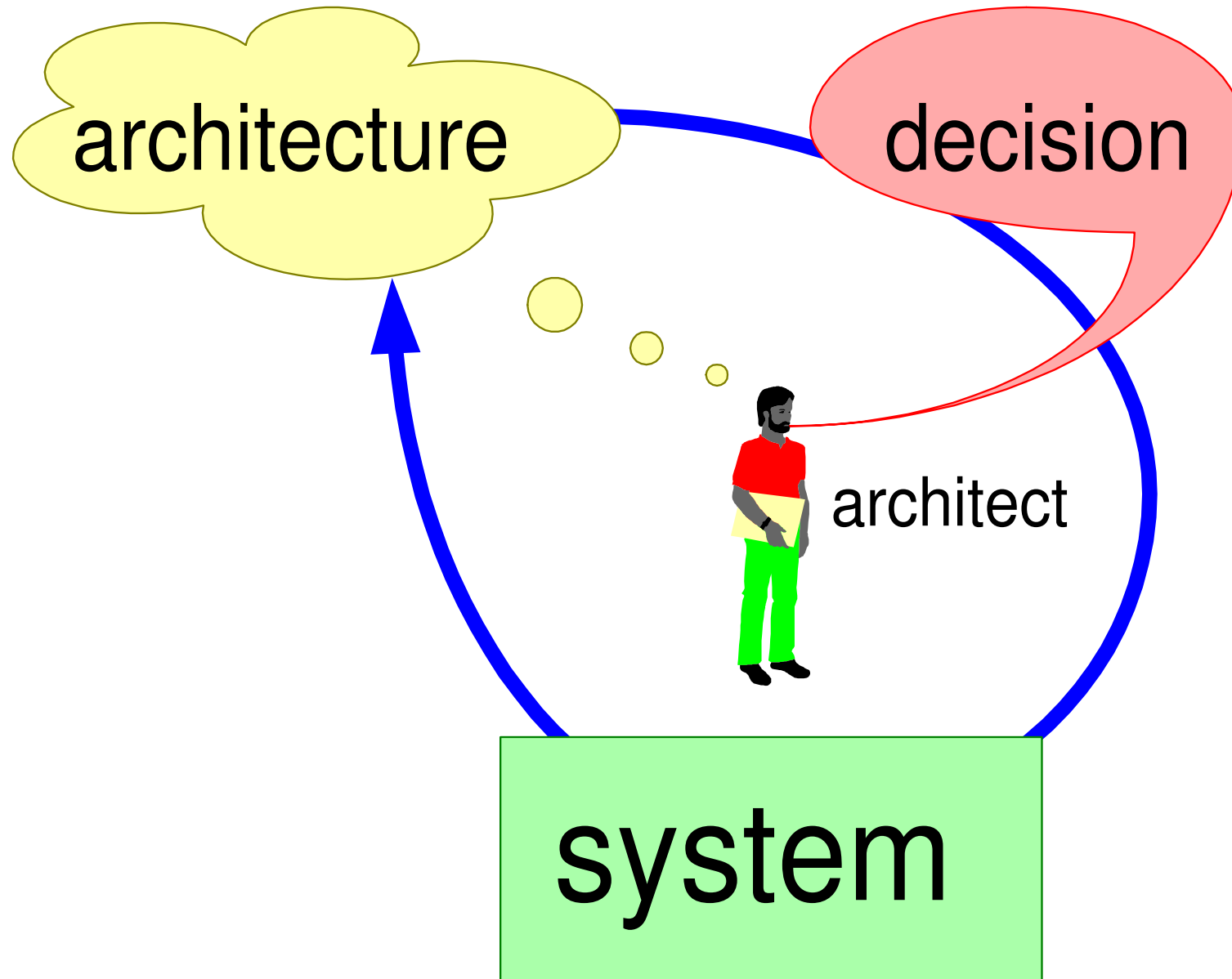
Highest impact decisions are taken while the least factual knowledge is available



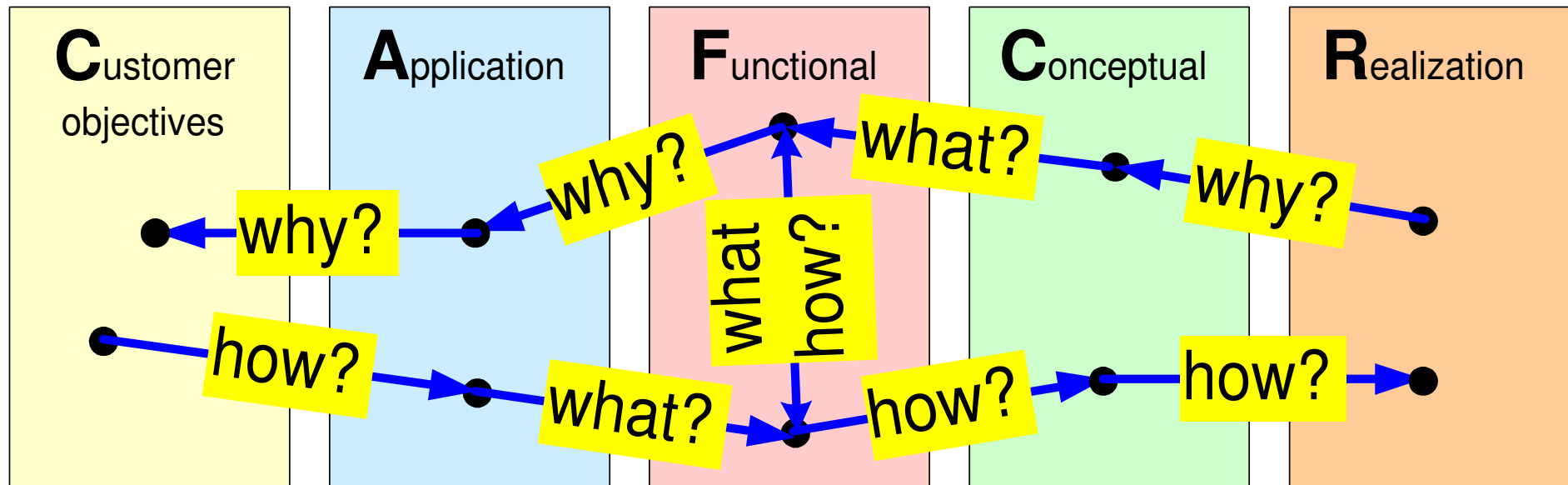
decision - action chicken or egg?



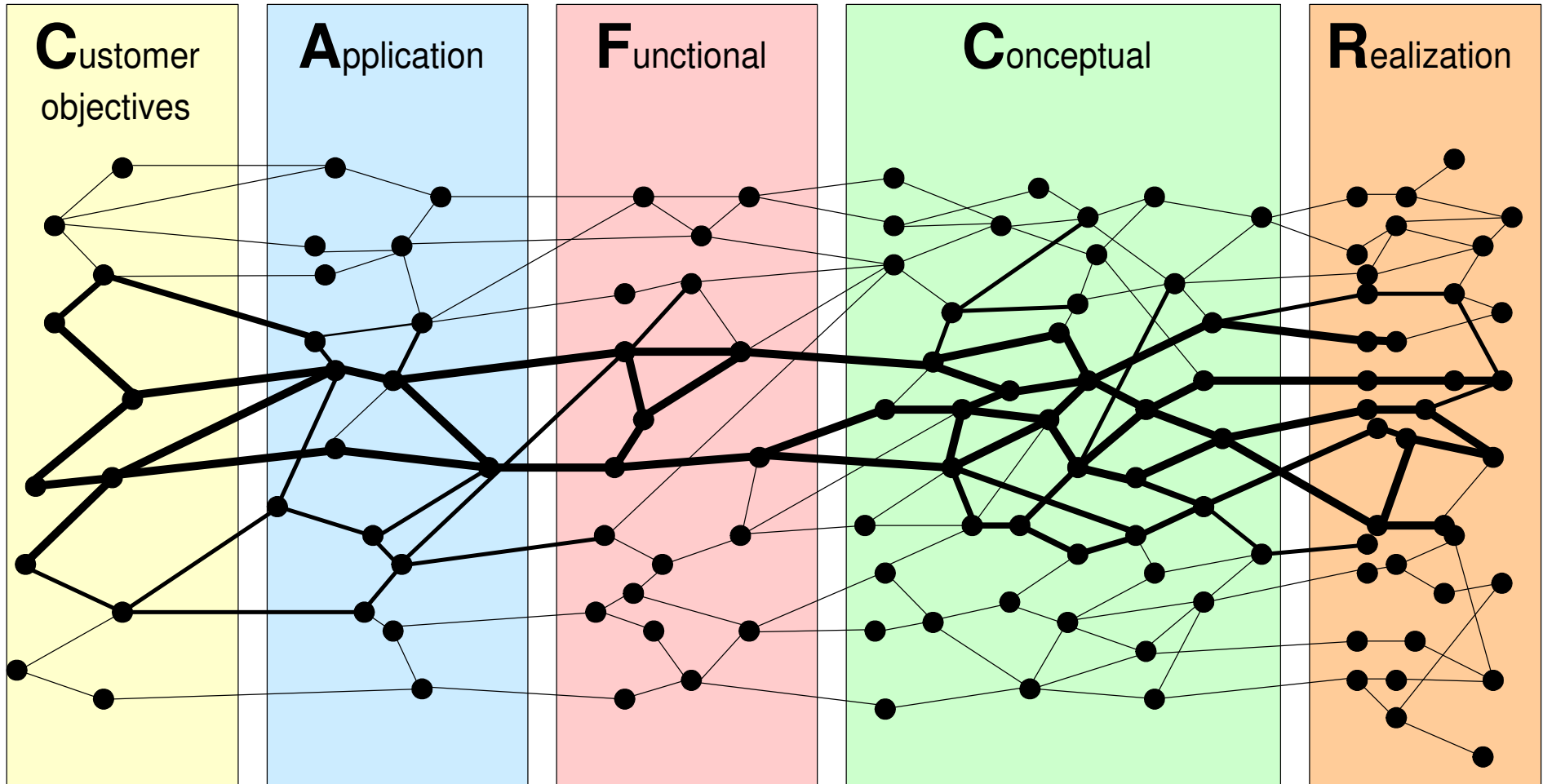
Bottom-line is a Working System



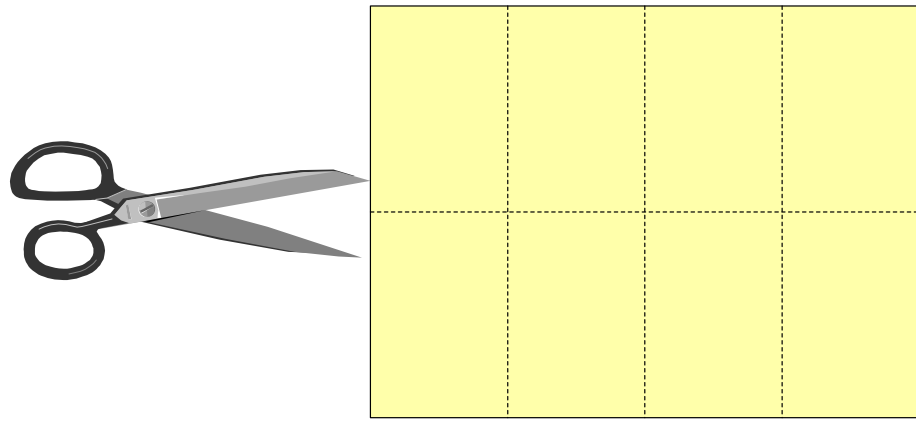
Decisions Are Related



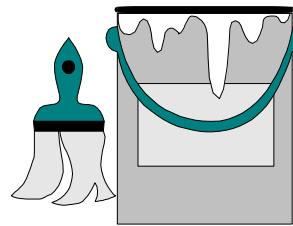
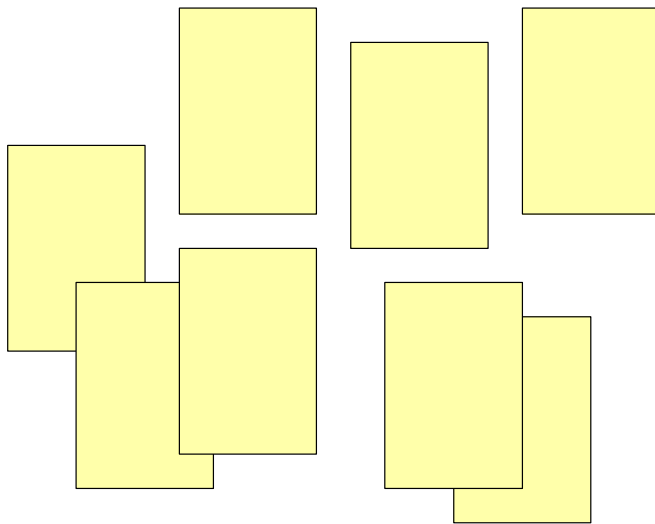
Worse, Decisions Are **Heavily** Related



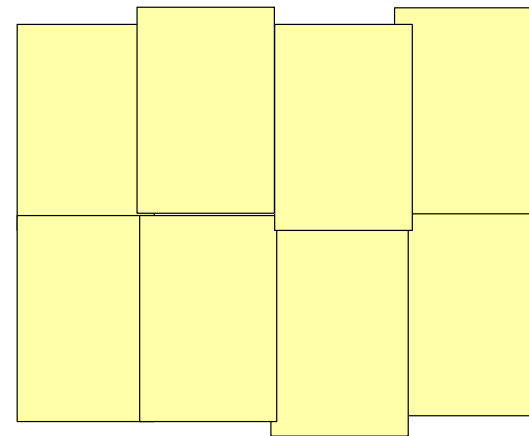
Architecting is much more than Decomposition



Decomposition
is "easy"



Integration is
difficult

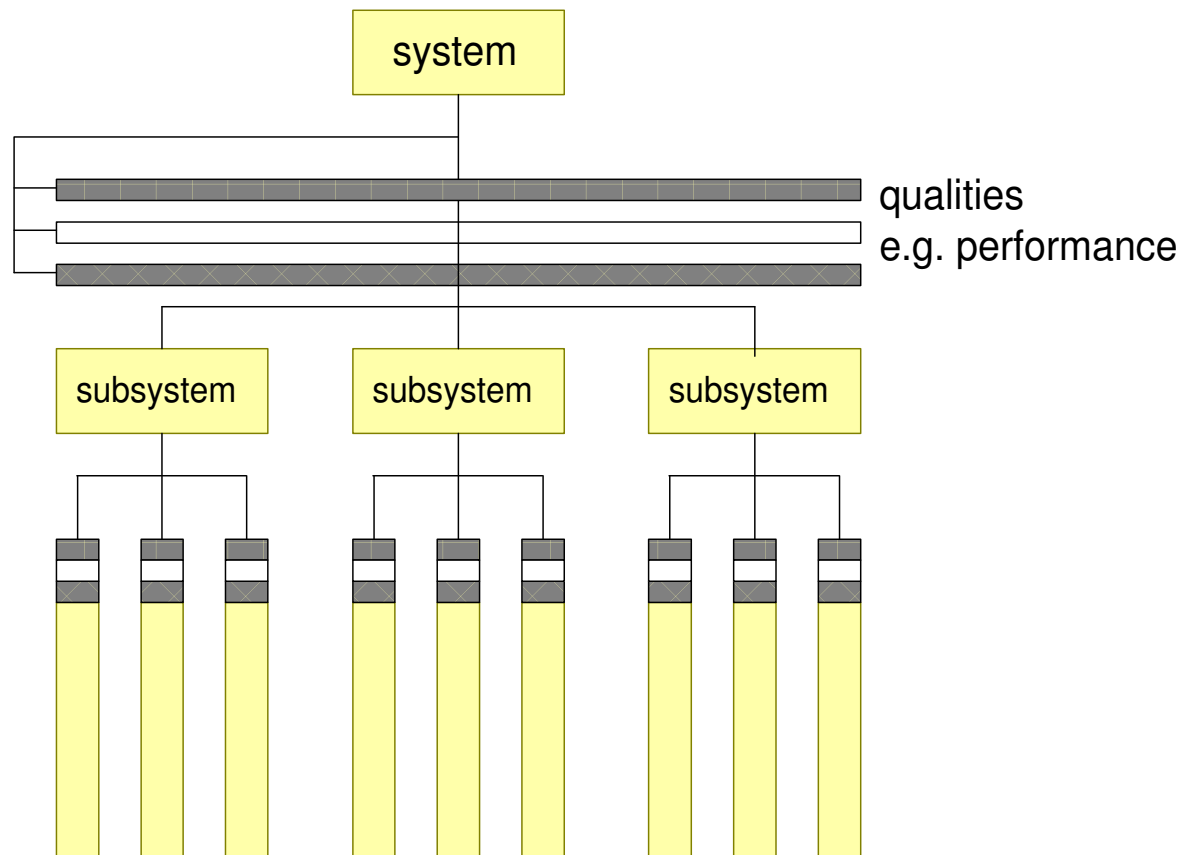


δ 's or structured

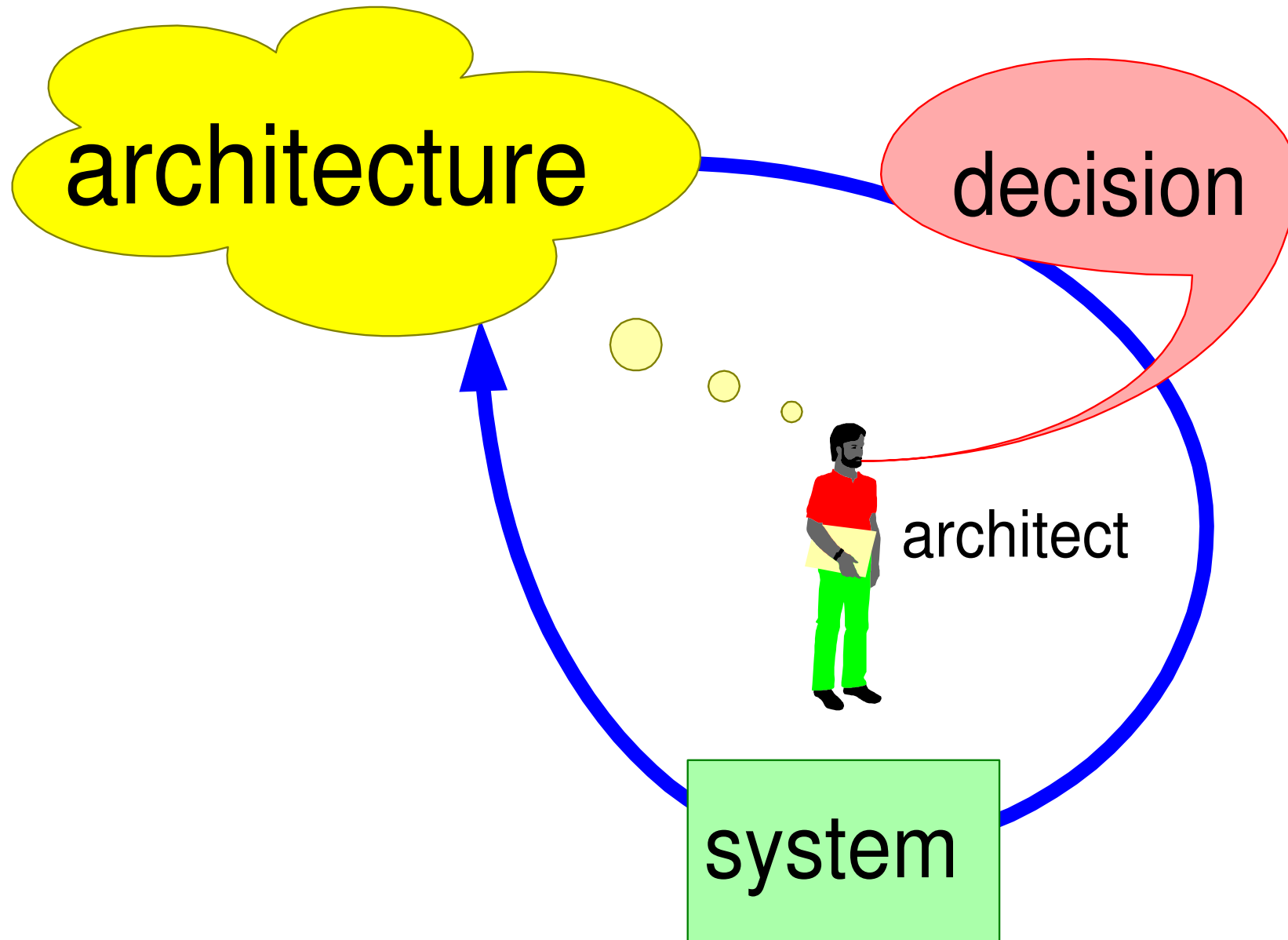
minutes 1
decision 1
decision 2
decision 3

minutes 2
decision 4
decision 5
decision 6

minutes k
decision n
decision n+1
decision n+2

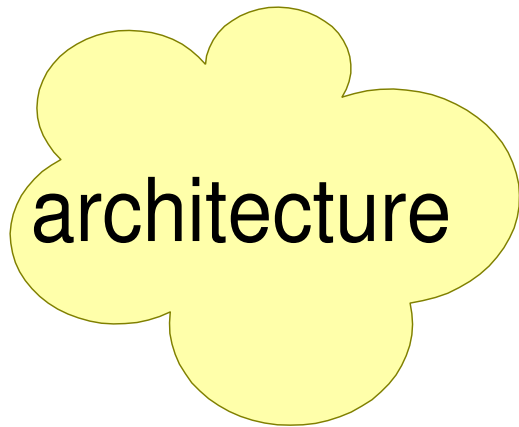


Revisiting Architecture



Fundamental Question

Is architecture



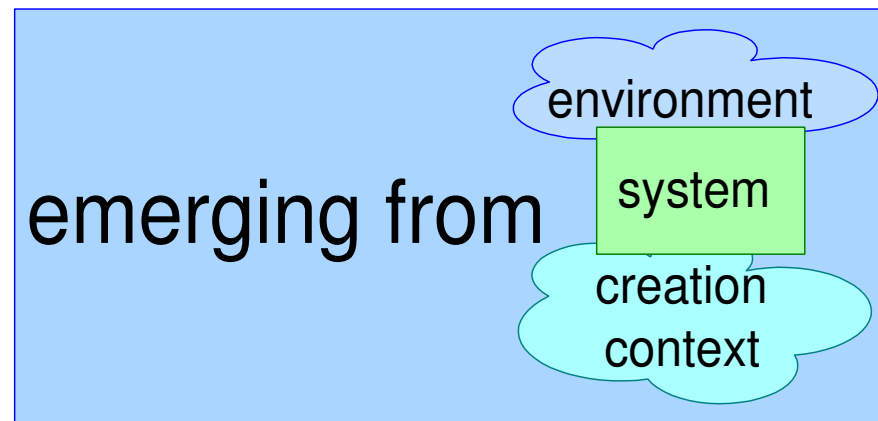
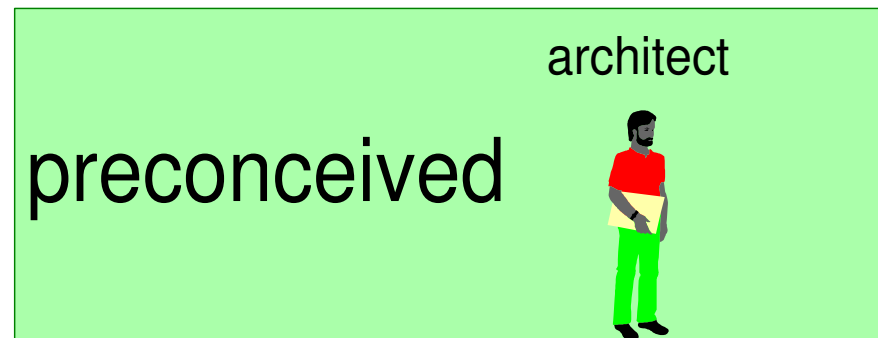
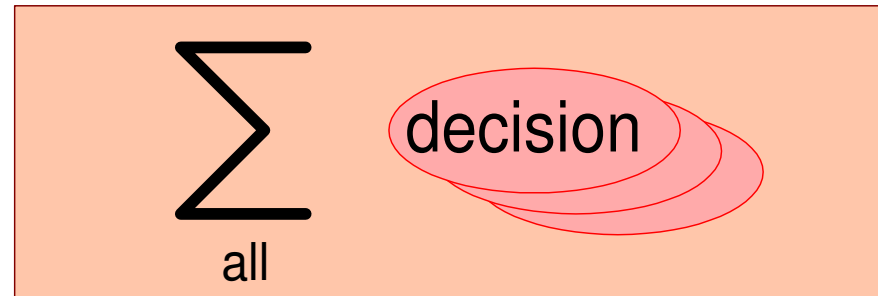
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or

=

or

=



The End

Back-up Slides and Answers only after this Slide

Quantification from “The Role and Task of the System Architect

	Quantity per year (order-of- magnitude)	architect time per item	
consolidation in deliverables	driving views	10	100 h
meetings	shared issues	10^2	1 h
informal contacts	touched details	10^4	0.5 – 10 min
sampling scanning	seen details	$10^5 - 10^6$	0.1 – 1 sec
	product details	$10^7 - 10^{10}$	
	real-world facts	infinite	

Quantification from “Architectural Thinking”

